

THE SOUTH SUBURBAN PARKS AND RECREATION

2017
PROPOSED
BUDGET SUMMARY

October 12, 2016



South Suburban
PARKS AND RECREATION

Presented by:
Rob Hanna, Executive Director



2017 PROPOSED BUDGET SUMMARY

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South Suburban
PARKS AND RECREATION

October 12, 2016

To the Board of Directors and Citizens of the District:

We are submitting the Proposed 2017 Budget of \$59,043,663 for your comments and review. This budget will meet the District's goals and priorities for 2017 and ensure the safekeeping of District's assets and continuation of its high quality services.

The focus of the 2017 Budget was based on the following goals and priorities:

- Maintaining existing assets of the District
- Reviewing fee policies and increasing program and facility fees where appropriate
- Addressing any safety issues
- Continuing with deferred maintenance projects

The 2017 Budget goals were established with an understanding that the District was in the process of completing the Comprehensive Strategic Plan and Master Plan and that those plans would provide recommendations for future direction and budget cycles. Currently the strategic plan is scheduled to be completed the 1st quarter of 2017. One project recommended early on in this process was the renovation of the South Suburban Golf Course Clubhouse. We were able to fund that project in 2016 with available cash on hand. No debt will be required to complete the renovation and we are planning to complete the project in the spring of 2017.

The 2016 Budget did not include any fee increases for programs or facility usage due to the increase in assessed valuation for 2016. The 2017 Budget does include some fee increases to assist the District in recovering direct costs of programs.

Some of the District's available funds will be dedicated to enhance our facilities and parks. Many of the District's facilities have deferred maintenance items that are visible to the public. These include items such as parking lots, painting, carpet, tile, furniture, etc. Other items are not as visible; these include irrigation systems, HVAC, and other behind the scenes items. The 2017 budget also includes projects that are leveraged with our partner Cities and Counties.

CAPITAL PROJECTS

The budget includes \$9,402,646 of capital projects/deferred maintenance items and an anticipated cost sharing from grants and intergovernmental revenue in the amount of \$2,295,150. The District has additional projects and equipment needs that were not able to be funded for 2017.

Administrative Office
6631 S. University Blvd.
Centennial, CO 80121-2913

phone 303.798.5131
fax 303.798.3030
ssprd.org

Board of Directors
John K. Ostermiller, Chair

Scott A. LaBrash
Pamela M. Eller
Michael T. Anderson
James A. Taylor

Executive Director
Rob Hanna

SALARY/HEALTHCARE

Pay raises around the nation are expected to hold steady in 2017 according to many recent local and national pay increase surveys that are done annually. The District's compensation philosophy is market-based and pay-for-performance. Based on the current market data for 2017 and with an emphasis on rewarding our above average performers, staff is recommending an average 3.25 percent increase, and using a performance matrix to distribute merit dollars that will provide higher increases for higher performers, as rated using our Performance & Achievement Review system. This approach, of a merit matrix with an average 3.25 percent increase, results in a proposed budget increase of \$407,000, plus an additional \$25,000 for bonuses. The budget also includes \$45,000 for some changes in employee classifications due to changes in the employment law.

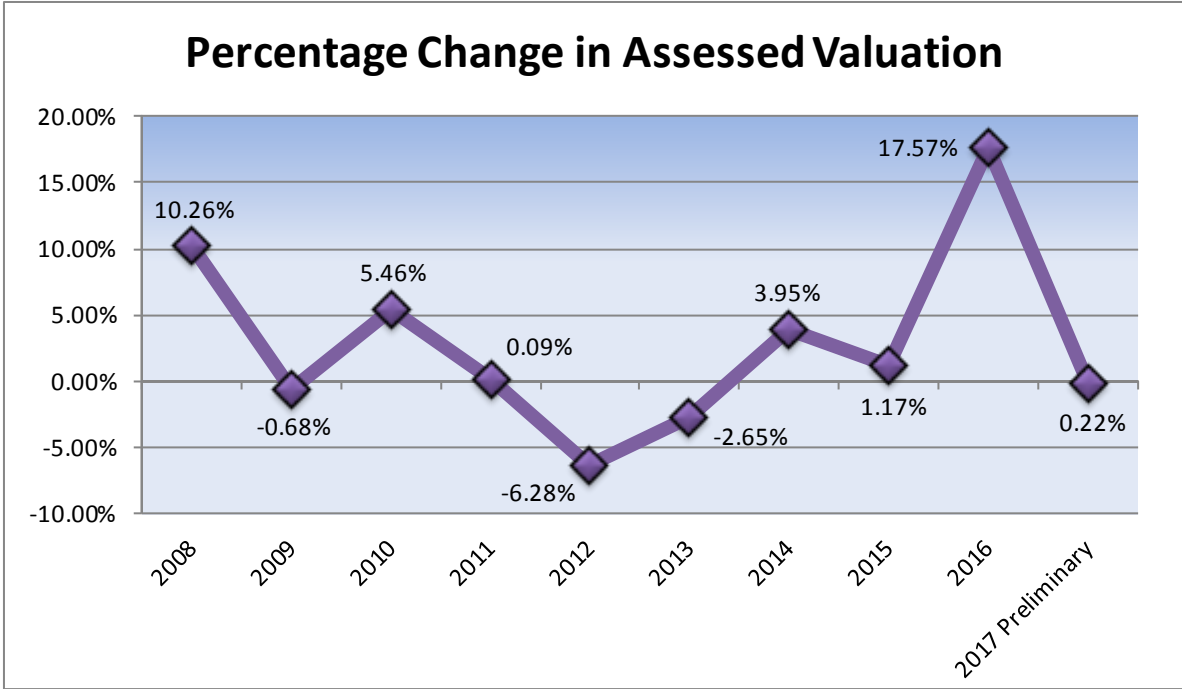
Regarding full-time and eligible part-time employee benefits, the District's costs are anticipated to hold steady for 2017. The current recommendation is not to make any changes in the employee or District's contribution amounts for 2017.

DEBT SERVICE

Based on the preliminary assessed valuation the District's debt service mill levy for 2017 is 1.163. The Cities of Greenwood Village and Cherry Hills Village are no longer in the District; however, they were included in the District when the General Obligation Debt was approved by voters and are therefore obligated to pay their portion of the debt outstanding. General Obligation debt service payments due in 2017 are slightly lower than the prior year (\$632) changing from \$3,715,823 to \$3,717,191. The general obligation bonds outstanding will be paid off in 2019. The Certificates of Participation, for Family Sports Center and the South Suburban Service Center, will be paid off in 2021. The only other outstanding debt issues are several capital leases which mature 2018 through 2029.

FINANCIAL TRENDS AND MEASUREMENTS

The District continues in its tradition of conservative fiscal practices and fiduciary responsibility. Staff looks for ways to decrease expenditures and improve revenue and efficiencies on an ongoing basis. The District's preliminary assessed valuation for 2016 (taxes to be collected in 2017) is \$2,693,560,882, a 0.22% decrease. This slight decrease in assessed value is due to abatements, as 2016 was not a reassessment year. Operating property taxes are anticipated to decrease \$52,520 from \$17,506,794 in 2016 to \$17,454,274 in 2017. The 2010 1-mill tax is estimated to generate \$2,693,561, a decrease of \$6,022. Budget amounts reflect a 99% collection rate for tax revenue.



	Assessed Value	% Change
2008	2,282,531,976	10.26%
2009 (1)	2,267,105,160	-0.68%
2010	2,390,836,700	5.46%
2011	2,393,062,513	0.09%
2012 (2)	2,242,690,279	-6.28%
2013 (1)	2,183,234,130	-2.65%
2014	2,269,505,453	3.95%
2015	2,296,129,939	1.17%
2016	2,699,582,676	17.57%
2017 Preliminary	2,693,560,882	-0.22%

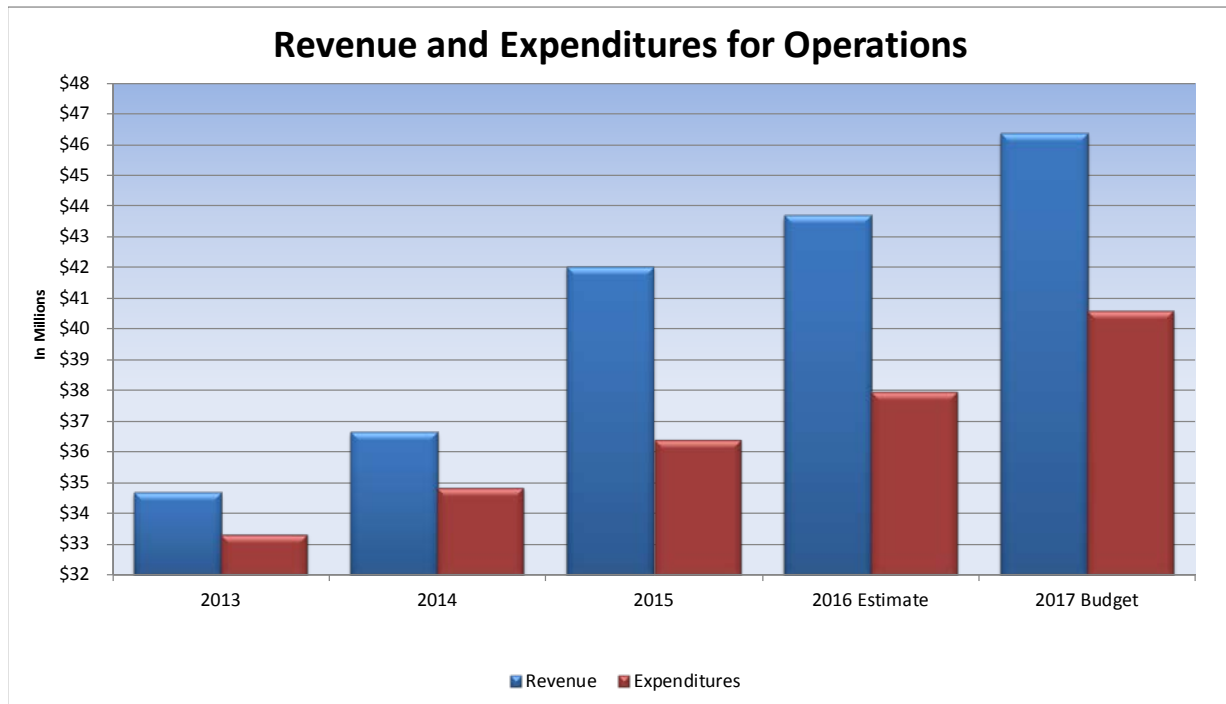
(1) Decrease related to exclusion of Greenwood Village commercial property

(2) Decrease related to sluggish economy

2017 Preliminary Mill Levy:

Operations	6.417 mills
Abatements	0.063 mills
2010 1 Mill	1.000 mills
General Obligation Debt	1.163 mills
Total	<u>8.643 mills</u>

Operating revenue reflects an increase (2017 budget vs. 2016 estimate) of 6.13%. Revenue increases are due to the transfer of 2010 1-Mill funds for Park’s Irrigation expenditures, as well as, increases in program revenues due to fee changes and program growth. Operating expenditures are projected to increase 6.90% (without capital projects).



	2013	2014	2015	2016 Estimate	2017 Budget
Operating Revenue	\$ 34,681,558	\$ 36,644,998	\$ 42,029,588	\$ 43,696,854	\$ 46,376,134
Operating Expenditures	33,359,281	34,863,768	36,439,635	37,997,119	40,617,187
	\$ 1,322,277	\$ 1,781,230	\$ 5,589,953	\$ 5,699,735	\$ 5,758,947

Note: This graph includes General Fund and Enterprise Fund Operating revenue and expenditures. For years 2013 thru 2015 and 2017, property tax funds from the 2010 One Mill, in the amount of Park’s irrigation water expenditures, are included. In 2016, irrigation water expenditures were moved back to the General Fund. This Graph excludes capital expenditures, Hudson Gardens Management Fee, contingency, other reserves, and debt payments (Enterprise Fund debt payment and the payments on the Energy Lease are included). For years 2015 through 2017, property tax revenue from the New Operating Mills are included. The related expenditures are capital projects which are excluded from these figures.

FEES AND CHARGES

The strategy for fees and charges has been to increase fees where program/facility costs have gone up and/or where market conditions allow. The 2017 Proposed Budget includes fee increases of \$368,994. This total includes fee increases for Golf in the amount of \$175,517, Parks \$5,527, Recreation Facilities \$121,618, and Recreation Programs \$66,332. Fees recommended for increase include selected green fees, facility rentals, facility admission, and lessons.

The breakdown of total fees and charges by department are as follows:

RECREATION FACILITIES	\$ 7,946,551	32%
RECREATION PROGRAMS	5,601,581	23%
GOLF COURSES	7,711,190	32%
HOSPITALITY	3,199,205	13%
TOTAL OPERATING REVENUE	<u>\$ 24,458,527</u>	<u>100%</u>

2010 ONE MILL

The 2010 One Mill levy is earmarked for parks, open space and trails acquisition, development, and maintenance. The 2017 Budget for the 2010 One Mill includes capital projects of \$3,453,957, of which \$2,125,000 is proposed to be matched with local grants and matches from other local governments. The irrigation water expenditures are budgeted at \$1,696,177. Remaining funds of \$670 are currently designated as contingency.

2014 OPERATING MILLS

The 2014 Operating Mill tax revenue was approved by the voters in November 2013. Based on the preliminary assessed valuation, the 2017 budget includes \$5,333,251 of property tax revenue from this mill levy. The 2017 Budget includes capital expenditures of \$4,732,749 and contingency funds of \$8,610. The capital projects for these funds are mainly deferred maintenance projects, such as roof replacement, facility mechanical equipment, asphalt repairs, and replacement of maintenance equipment and vehicles.

CONCLUSION

As mentioned earlier the District is in the process of developing a District wide master plan, strategic plan and three year financial plan to spend available resources efficiently and prudently to enhance the already award winning District and to meet the standards that our citizens expect.

Sincerely,

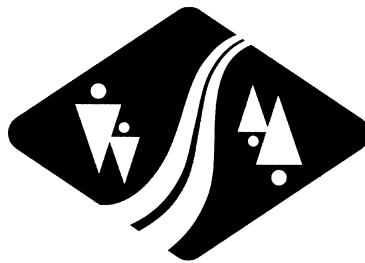


Rob Hanna
Executive Director

Sincerely,



Steve Shipley
Director of Finance

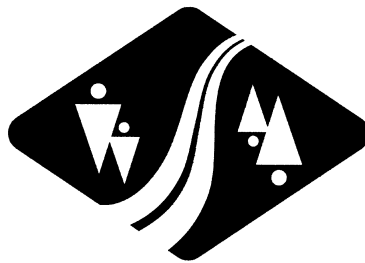


South Suburban
PARKS AND RECREATION

BUDGET SUMMARY

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
2017 BUDGET SUMMARY
ALL FUNDS**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
OPERATING FUNDS:				
CARRYOVERS:				
GENERAL FUND	\$6,555,727	\$5,684,367	\$5,284,562	\$3,342,051
ENTERPRISE FUND	2,001,457	2,000,653	1,867,936	1,614,729
TOTAL CARRYOVERS	8,557,184	7,685,020	7,152,498	4,956,780
REVENUES:				
GENERAL FUND	18,984,996	22,175,937	22,496,586	21,129,980
ENTERPRISE FUND	25,903,717	26,382,132	25,443,578	27,490,127
TOTAL REVENUES	44,888,714	48,558,069	47,940,164	48,620,107
TOTAL REVENUES AND CARRYOVERS	53,445,898	56,243,089	55,092,662	53,576,887
EXPENDITURES:				
GENERAL FUND	20,256,161	25,497,774	24,593,721	21,930,408
ENTERPRISE FUND	26,037,239	26,507,934	25,762,923	27,273,454
TOTAL EXPENDITURES	46,293,400	52,005,708	50,356,644	49,203,862
DEBT SERVICE FUND:				
CARRYOVERS:				
DEBT SERVICE FUND	288,551	-	300,360	306,275
TOTAL CARRYOVERS	288,551	-	300,360	306,275
REVENUES:				
DEBT SERVICE FUND	3,686,737	3,689,902	3,685,665	3,682,750
TOTAL REVENUES	3,686,737	3,689,902	3,685,665	3,682,750
TOTAL REVENUES AND CARRYOVERS	3,975,288	3,689,902	3,986,025	3,989,025
EXPENDITURES:				
DEBT SERVICE FUND	3,674,929	3,689,902	3,679,750	3,682,750
TOTAL EXPENDITURES	3,674,929	3,689,902	3,679,750	3,682,750
SPECIAL REVENUE FUNDS:				
CARRYOVERS:				
CONSERVATION TRUST FUND	216,410	216,329	212,198	224,405
2010 1 MILL	1,281,821	1,932,465	1,932,465	394,179
TOTAL CARRYOVERS	1,498,231	2,148,794	2,144,663	618,584
REVENUES:				
CONSERVATION TRUST FUND	704,956	720,300	786,000	701,000
GRANTS FUND	-	-	-	35,842
2010 1 MILL	3,443,881	8,986,265	7,867,977	4,801,625
TOTAL REVENUES	4,148,837	9,706,565	8,653,977	5,538,467
TOTAL REVENUES AND CARRYOVERS	5,647,068	11,855,359	10,798,640	6,157,051
EXPENDITURES:				
CONSERVATION TRUST FUND	709,168	936,629	893,436	925,405
GRANTS FUND	-	-	-	35,842
2010 1 MILL	2,793,238	10,918,730	9,406,263	5,195,804
TOTAL EXPENDITURES	3,502,406	11,855,359	10,299,699	6,157,051
GRAND TOTAL CARRYOVERS	10,343,966	9,833,814	9,597,520	5,881,640
GRAND TOTAL REVENUES	52,724,288	61,954,536	60,279,806	57,841,324
GRAND TOTAL REVENUE SOURCES	63,068,254	71,788,350	69,877,326	63,722,963
GRAND TOTAL EXPENDITURES	53,470,734	67,550,969	64,336,093	59,043,663
NET REVENUES OVER EXPENSES	9,597,520	4,237,381	5,541,234	4,679,300
RESERVES:				
GENERAL FUND	176,055	2,462,530	2,375,928	2,541,623
ENTERPRISE FUND	-	1,874,851	1,733,414	1,831,402
DEBT SERVICE	300,360	-	306,275	306,275
CONSERVATION TRUST FUND	212,198	-	104,762	-
2010 1 MILL	1,932,465	-	394,179	-
TOTAL RESERVES	\$2,621,077	\$4,337,381	\$4,914,557	\$4,679,300



South Suburban
PARKS AND RECREATION

OPERATING FUNDS

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GENERAL FUND SUMMARY**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
REVENUE:				
PROPERTY TAXES	\$ 14,730,169	\$ 17,275,439	\$ 17,291,726	\$ 17,219,731
SPECIFIC OWNERSHIP TAX	1,704,982	1,500,000	1,700,000	1,700,000
INTERGOVERNMENTAL/DONATION	379,817	464,333	459,888	394,798
INTEREST INCOME	28,335	19,000	48,000	58,000
OTHER	890,332	818,757	828,662	817,301
TOTAL OPERATING REVENUE	<u>17,733,635</u>	<u>20,077,529</u>	<u>20,328,276</u>	<u>20,189,830</u>
EXPENDITURES:				
ADMINISTRATION	1,308,553	1,589,444	1,383,682	1,635,664
FINANCE	245,873	269,995	251,561	263,670
IT DEPARTMENT	232,245	323,223	274,281	308,737
PLANNING & CONSTRUCTION	1,533,125	1,769,502	1,752,966	1,818,364
PARKS AND OPEN SPACE	6,588,374	8,894,803	8,406,480	7,552,465
TOTAL OPERATING EXPENDITURES	<u>9,908,171</u>	<u>12,846,967</u>	<u>12,068,970</u>	<u>11,578,900</u>
EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES	<u>7,825,464</u>	<u>7,230,562</u>	<u>8,259,306</u>	<u>8,610,930</u>
OTHER REVENUE:				
CHV PAYMENT	753,550	759,973	759,973	760,000
INTERGOVERNMENTAL/DONATION FOR CAPITAL	611,980	358,975	328,877	170,150
SALE OF ASSET	(119,460)	969,460	1,069,460	-
OPERATING TRANSFER IN	5,291	10,000	10,000	10,000
TOTAL OTHER REVENUE	<u>1,251,361</u>	<u>2,098,408</u>	<u>2,168,310</u>	<u>940,150</u>
OTHER EXPENDITURES:				
CHV RESERVE	-	-	-	737,326
CONTINGENCY	-	-	-	-
COP PAYMENT	524,277	521,315	521,315	523,048
ENERGY PERFORMANCE LEASE	381,124	392,557	392,557	404,335
HUDSON GARDENS MGMT FEE	350,000	350,000	350,000	400,000
OPERATING TRANSFER OUT	2,400,000	2,075,000	2,075,000	3,000,000
PROPOSED MERIT INCREASE/BONUS/POSITION AD	-	-	-	238,500
CAPITAL EXPENDITURES	3,740,689	1,247,747	1,277,031	30,000
2000 1 MILL CAPITAL EXPENDITURES	91,241	176,055	176,055	-
CHV EXPENDITURES	1,000	-	-	1,000
CHV CAPITAL OUTLAY	144,021	878,382	877,548	275,940
2014 OPERATING MILLS UNDESIGNATED	-	-	-	8,610
2014 OPERATING MILLS CAPITAL OUTLAY	2,715,638	7,009,751	6,855,245	4,732,749
TOTAL OTHER EXPENDITURES	<u>10,347,990</u>	<u>12,650,807</u>	<u>12,524,751</u>	<u>10,351,508</u>
NET REVENUE OVER (UNDER) EXPENDITURES	<u>\$ (1,271,165)</u>	<u>\$ (3,321,837)</u>	<u>\$ (2,097,135)</u>	<u>\$ (800,428)</u>
TOTAL REVENUE	\$ 18,984,996	\$ 22,175,937	\$ 22,496,586	\$ 21,129,980
TOTAL EXPENDITURES	20,256,161	25,497,774	24,593,721	21,930,408
NET REVENUE OVER (UNDER) EXPENDITURES	(1,271,165)	(3,321,837)	(2,097,135)	(800,428)
BEGINNING FUNDS AVAILABLE	6,132,959	3,644,416	3,244,611	2,576,779
BEGINNING FUNDS AVAILABLE - 2000 1 MILL	267,296	176,055	176,055	-
BEGINNING FUNDS AVAILABLE - CHV	155,472	120,264	120,264	1,427,314
BEGINNING FUNDS AVAILABLE - 2014 OPER MILLS	-	1,743,632	1,743,632	(662,042)
ENDING FUNDS	<u>5,284,562</u>	<u>2,362,530</u>	<u>3,187,427</u>	<u>2,541,623</u>
LESS RESERVES:				
7% OPERATING RESERVE	-	(922,883)	(825,928)	(791,623)
CHV RESERVE	-	-	-	-
2000 1 MILL RESERVE	(176,055)	-	-	-
COPS RESERVE	-	(450,000)	(450,000)	(650,000)
INSURANCE RESERVE	-	(889,647)	(900,000)	(900,000)
ENVIRONMENTAL RESERVE	-	(200,000)	(200,000)	(200,000)
UNRESERVED FUNDS AVAILABLE	<u>\$ 5,108,507</u>	<u>\$ -</u>	<u>\$ 811,500</u>	<u>\$ -</u>

SOUTH SUBURBAN PARK AND RECREATION DISTRICT GENERAL FUND SUMMARY

INTERGOVERNMENTAL/DONATION, OTHER, AND ADMINISTRATION

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
INTERGOVERNMENTAL/DONATION REVENUE:				
REIMBURSEMENT FROM CITY OF LITTLETON	\$ 315,394	\$ 326,396	\$ 316,951	\$ 348,599
TREE DONATIONS	7,179	25,677	25,677	-
ADMIN DONATIONS/GRANTS	23,719	20,000	20,000	21,000
COMMUNICATIONS DONATIONS	314	6,847	3,795	-
PLANNING OPERATING DONATIONS	18,884	10,000	22,147	-
SOUTH PLATTE PARK DONATIONS	14,326	75,413	71,318	25,199
TOTAL INTERGOV/DONATION REVENUE	\$ 379,817	\$ 464,333	\$ 459,888	\$ 394,798
OTHER REVENUE:				
ADMINISTRATION OTHER REVENUE	\$ 111,563	\$ 80,000	\$ 80,000	\$ 80,000
CREDITS/REBATES	258,342	137,000	190,000	140,000
INSURANCE REIMBURSEMENTS	275,597	350,000	300,000	350,000
SPONSORSHIPS	30,292	30,000	30,000	30,000
PARKS REVENUE (INCLUDES PARK PERMITS)	211,364	218,582	225,432	213,926
COMMUNICATIONS REVENUE	3,175	3,175	3,230	3,375
TOTAL OTHER REVENUE	\$ 890,332	\$ 818,757	\$ 828,662	\$ 817,301
ADMINISTRATION EXPENDITURES:				
ADMINISTRATION	\$ 254,244	\$ 448,320	\$ 301,113	\$ 410,310
GENERAL OFFICE	123,712	148,410	154,899	155,127
COMMUNICATIONS DIVISION	447,367	502,972	502,885	612,574
HUMAN RESOURCES	237,299	271,942	239,985	259,653
MEDICAL CLAIMS LIABILITY ADJUSTMENT	60,408	-	-	-
INSURANCE	185,521	217,800	184,800	198,000
TOTAL EXPENDITURES	\$ 1,308,553	\$ 1,589,444	\$ 1,383,682	\$ 1,635,664

SOUTH SUBURBAN PARK AND RECREATION DISTRICT GENERAL FUND SUMMARY

PLANNING AND CONSTRUCTION EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
PLANNING ADMINISTRATION	\$ 416,157	\$ 565,619	\$ 572,697	\$ 545,214
GENERAL CONSTRUCTION	642,610	680,357	661,301	723,453
SIGN SHOP	119,816	127,697	127,697	129,252
PREVENTIVE MAINTENANCE	354,543	395,829	391,271	420,445
TOTAL EXPENDITURES	\$ 1,533,125	\$ 1,769,502	\$ 1,752,966	\$ 1,818,364

PARKS MAINTENANCE EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
PARK MAINTENANCE GEN OPER	\$ 187,652	\$ 263,160	\$ 296,081	\$ 376,206
TURF OPERATIONS	736,452	752,748	723,808	778,439
NATURAL OPEN SPACE	248,121	284,293	267,707	295,540
IRRIGATION	766,713	826,799	791,066	844,259
IRRIGATION WATER COSTS	-	1,615,407	1,494,938	-
FORESTRY	858,391	937,262	923,992	990,020
HORTICULTURE	316,356	342,843	340,259	402,188
GROUNDS/FACILITIES	410,772	446,838	426,338	464,931
TRAILS	506,385	531,715	524,715	548,991
ATHLETIC FIELDS AND PLAY COURTS	379,890	406,985	382,044	417,564
GARAGE & SHOP	1,008,466	1,180,123	1,005,801	1,145,325
CORNERSTONE PARK CREW	238,773	252,564	245,424	257,938
DAL REGIONAL PARK	118,149	120,347	113,105	124,080
SOUTH PLATTE PARK	424,954	456,402	427,461	488,263
CARSON PROGRAMS	86,142	95,597	92,351	91,326
SPP PROGRAM/FUND DONATIONS	14,327	75,413	51,924	25,199
VISITORS' SERVICES	286,831	306,307	299,466	302,196
TOTAL EXPENDITURES	\$ 6,588,374	\$ 8,894,803	\$ 8,406,480	\$ 7,552,465

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 GENERAL FUND SUMMARY
 INTERGOVERNMENTAL/DONATION REVENUE FOR CAPITAL PROJECTS**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
INTERGOVERNMENTAL/DONATION FOR CAPITAL:				
Province Center Park Revenue	\$ 1,306	\$ -	\$ -	\$ -
Planning Department Grants/ Donations	400	-	-	-
City of Sheridan - Sheridan City Park (2014)	82,585	-	-	-
City of Littleton - SPP Classroom Roof Repair	3,465	65,475	43,227	-
Matching Gifts Revenue	5,816	17,000	6,700	15,000
City of Lone Tree Capital Matching Revenue	-	7,500	9,950	-
City of Cent - Palos Verdes ADA Access(2014)	51,735	-	-	-
City of Cent - Little Dry Crk Trail Imp(2014)	-	75,000	75,000	-
City of Cent - Highlands 460 Trail(2013)	16,154	-	-	-
City of Cent - Cent Link Trl Ph III(2013)	15,917	-	-	-
City of Cent - Willow Crk Park Trl(2013)	118,785	-	-	-
City of Cent - Little Dry Ck Trl Xanthia(2014)	-	90,000	90,000	-
City of Cent - Fillmore Trib Trl(2014)	-	-	-	-
ACOS Grant - Willow Creek Park(2013)	211,710	-	-	-
Trailmark Project Funds	15,124	-	-	-
Funds for SPP In Stream Habitat	80,580	-	-	-
SS Foundation Funds for Big Dry Creek Trailhead	-	104,000	104,000	-
Capital Project Reimb/City of Littleton	8,404	-	-	-
TOTAL REVENUE	\$ 611,980	\$ 358,975	\$ 328,877	\$ 15,000

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GENERAL FUND SUMMARY**

2000 1 MILL (included in the General Fund)

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
EXPENDITURES:				
1 MILL CAPITAL EXPENDITURES	\$ 91,241	\$ 176,055	\$ 176,055	\$ -
TOTAL EXPENDITURES	91,241	176,055	176,055	-
NET REVENUE OVER (UNDER) EXPENDITURES	(91,241)	(176,055)	(176,055)	-
BEGINNING FUNDS AVAILABLE	267,296	176,055	176,055	-
ENDING FUNDS AVAILABLE	<u>\$ 176,055</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CHV Reserve (included in the General Fund)

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
REVENUE:				
CHV PAYMENT	\$ 753,550	\$ 759,973	\$ 759,973	\$ 760,000
SALE OF ASSET	(119,460)	969,460	1,069,460	-
TOTAL REVENUE	634,090	1,729,433	1,829,433	760,000
EXPENDITURES:				
OPERATING EXPENDITURES	1,000	-	-	1,000
CAPITAL EXPENDITURES	144,021	878,382	877,548	275,940
CHV RESERVE	-	-	-	737,326
COPS PAYMENT	524,277	521,315	521,315	523,048
TOTAL EXPENDITURES	669,298	1,399,697	1,398,863	1,537,314
NET REVENUE OVER (UNDER) EXPENDITURES	(35,208)	329,736	430,570	(777,314)
BEGINNING FUNDS AVAILABLE	155,472	120,264	120,264	1,427,314
ENDING FUNDS AVAILABLE	120,264	450,000	550,834	650,000
LESS RESERVES:				
COPS RESERVE	-	(450,000)	(450,000)	(650,000)
UNRESERVED FUNDS AVAILABLE	<u>\$ 120,264</u>	<u>\$ -</u>	<u>\$ 100,834</u>	<u>\$ -</u>

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GENERAL FUND SUMMARY**

2014 OPERATING MILLS (included in the General Fund)

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
REVENUE:				
PROPERTY TAXES	\$ 4,527,071	\$ 5,346,319	\$5,345,173	\$ 5,333,251
INTERGOVERNMENTAL REVENUE	-	-	-	155,150
TOTAL REVENUE	<u>4,527,071</u>	<u>5,346,319</u>	<u>5,345,173</u>	<u>5,488,401</u>
EXPENDITURES:				
OPERATING EXPENDITURES	67,800	80,200	85,000	85,000
UNDESIGNATED CAPITAL	-	-	-	8,610
CAPITAL EXPENDITURES	2,715,638	7,009,751	6,855,245	4,732,749
TOTAL EXPENDITURES	<u>2,783,438</u>	<u>7,089,951</u>	<u>6,940,245</u>	<u>4,826,359</u>
NET REVENUE OVER (UNDER) EXPENDITURES	1,743,632	(1,743,632)	(1,595,072)	662,042
BEGINNING FUNDS AVAILABLE	-	1,743,632	1,743,632	(662,042)
ENDING FUNDS AVAILABLE	<u>\$ 1,743,632</u>	<u>\$ -</u>	<u>\$ 148,560</u>	<u>\$ -</u>

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
REVENUE:				
RECREATION FACILITIES	\$ 7,624,521	\$ 8,179,605	\$ 7,806,172	\$ 7,946,551
RECREATION PROGRAMS	5,110,717	5,347,252	5,052,249	5,601,581
GOLF COURSES	7,409,479	7,540,949	7,340,626	7,711,190
HOSPITALITY	2,950,036	3,210,130	3,137,831	3,199,205
INTEREST INCOME	4,505	3,497	6,000	6,000
OTHER REVENUE	51,797	25,699	25,700	25,600
TOTAL OPERATING REVENUE	<u>23,151,055</u>	<u>24,307,132</u>	<u>23,368,578</u>	<u>24,490,127</u>
EXPENDITURES:				
ADMINISTRATION	1,985,389	2,353,989	2,208,836	2,450,828
FINANCE DEPARTMENT	499,197	515,565	510,744	535,330
IT DEPARTMENT	471,529	605,386	556,874	626,830
RECREATION FACILITIES	8,437,633	9,339,523	8,925,196	8,960,232
RECREATION PROGRAMS	3,337,086	3,722,995	3,523,696	4,226,817
GOLF COURSES	6,770,295	6,475,135	6,335,526	6,598,619
HOSPITALITY	3,504,313	3,266,708	3,474,720	3,539,119
TOTAL OPERATING EXPENDITURES	<u>25,005,442</u>	<u>26,279,301</u>	<u>25,535,592</u>	<u>26,937,775</u>
EXCESS OPERATING REVENUE OVER (UNDER) EXPENDITURES	<u>(1,854,386)</u>	<u>(1,972,169)</u>	<u>(2,167,014)</u>	<u>(2,447,648)</u>
OTHER REVENUE:				
OPERATING TRANSFER IN	2,400,000	2,075,000	2,075,000	3,000,000
CAPITAL LEASE PROCEEDS	352,662	-	-	-
TOTAL OTHER REVENUE	<u>2,752,662</u>	<u>2,075,000</u>	<u>2,075,000</u>	<u>3,000,000</u>
OTHER EXPENDITURES:				
CONTINGENCY	-	-	-	97,179
PROPOSED MERIT INCREASE/BONUS/POSITIO	-	-	-	238,500
CAPITAL OUTLAY	1,031,797	228,633	227,331	-
TOTAL OTHER EXPENDITURES	<u>1,031,797</u>	<u>228,633</u>	<u>227,331</u>	<u>335,679</u>
NET REVENUE OVER (UNDER) EXP	<u>\$ (133,521)</u>	<u>\$ (125,802)</u>	<u>\$ (319,345)</u>	<u>\$ 216,673</u>
TOTAL REVENUE	\$ 25,903,717	\$ 26,382,132	\$ 25,443,578	\$ 27,490,127
TOTAL EXPENDITURES	<u>26,037,239</u>	<u>26,507,934</u>	<u>25,762,923</u>	<u>27,273,454</u>
NET REVENUE OVER (UNDER) EXP	<u>(133,521)</u>	<u>(125,802)</u>	<u>(319,345)</u>	<u>216,673</u>
BEGINNING FUNDS AVAILABLE	2,001,457	2,000,653	1,867,936	1,614,729
ENDING FUNDS	1,867,936	1,874,851	1,548,590	1,831,402
LESS RESERVES:				
7% OPERATING RESERVE	-	(1,874,851)	(1,733,414)	(1,831,402)
UNRESERVED FUNDS AVAILABLE	<u>\$ 1,867,936</u>	<u>\$ -</u>	<u>\$ (184,823)</u>	<u>\$ -</u>

SOUTH SUBURBAN PARK AND RECREATION DISTRICT ENTERPRISE FUND SUMMARY

ADMINISTRATION EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
ADMINISTRATION (+ MERCHANT FEES)	\$ 702,865	\$ 923,457	\$ 837,501	\$ 1,010,478
GENERAL OFFICE	251,174	283,726	314,490	314,954
REGISTRATION	172,897	210,263	194,403	196,221
HUMAN RESOURCES	481,790	494,343	487,242	527,175
INSURANCE	376,663	442,200	375,200	402,000
TOTAL EXPENDITURES	\$ 1,985,389	\$ 2,353,989	\$ 2,208,836	\$ 2,450,828

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION FACILITIES REVENUE

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
ADMINISTRATION:				
GENERAL ADMINISTRATION	\$ 7,029	\$ 73,261	\$ -	\$ -
ICE ARENAS:				
FAMILY SPORTS CENTER				
GENERAL OPERATIONS	150,486	134,000	136,552	131,200
RECREATION PROGRAMS	8,986	9,300	7,440	9,750
YOUTH IN-HOUSE HOCKEY	672,952	599,463	569,500	586,915
YOUTH TRAVEL HOCKEY	284,569	351,675	348,855	368,275
FIGURE SKATING	244,163	241,763	246,788	257,305
ADULT HOCKEY	461,924	482,225	482,075	482,225
ICE ARENA OPERATIONS	398,593	429,650	428,025	460,155
BIRTHDAY PARTIES	152,188	158,586	162,000	151,118
CAMPS & CLINICS	137,914	136,656	140,000	139,292
FAMILY ENT CENTER	393,427	364,525	385,552	368,227
SPECIAL EVENTS/GROUP SALES	(1,200)	-	-	-
SUBTOTAL FSC ICE ARENA	2,904,002	2,907,843	2,906,787	2,954,462
SS ICE ARENA				
OPERATIONS	1,438,659	1,337,559	1,409,664	1,407,428
SUBTOTAL ICE ARENAS	4,342,661	4,245,402	4,316,451	4,361,890
RECREATION CENTERS:				
BUCK RECREATION CENTER				
OPERATIONS	376,576	436,504	380,432	391,230
STAR	77,992	124,549	84,700	97,473
ACTIVE OLDER ADULTS	112,582	145,765	101,584	101,584
AQUATICS	145,799	234,462	185,535	215,240
SUBTOTAL BUCK RECREATION CENTER	712,950	941,280	752,251	805,526
LONE TREE RECREATION CENTER				
OPERATIONS	389,226	390,410	384,119	381,130
ACTIVE OLDER ADULTS	8,494	12,558	8,500	9,500
SCHOOL AGE PROGRAMS	65,918	75,333	72,333	77,197
CHILD DISCOVERY TIME AT LT	28,350	20,740	13,000	25,042
REC 'N ROCK	109	-	-	-
AQUATICS	235,557	317,458	263,200	263,455
SUBTOTAL LONE TREE RECREATION CENTER	727,654	816,499	741,152	756,324
GOODSON RECREATION CENTER				
OPERATIONS	398,395	468,528	464,980	499,712
ACTIVE OLDER ADULTS	5,228	5,694	6,000	6,500
SCHOOL AGE PROGRAMS	114,186	104,015	104,015	110,447
CHILD DISCOVERY TIME	188,992	180,240	184,550	186,881
REC 'N ROCK	384	-	-	-
AQUATICS	154,720	221,904	186,480	199,654
COURT SPORTS	27,023	41,360	34,288	55,376
SPECIAL EVENTS/GROUP SALES	3,184	6,700	4,019	4,200
SUBTOTAL GOODSON RECREATION CENTER	\$ 892,110	\$ 1,028,441	\$ 984,332	\$ 1,062,770

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION FACILITIES REVENUE

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
SHERIDAN RECREATION CENTER				
OPERATIONS	\$ 62,743	\$ 58,190	\$ 58,047	\$ 58,799
SUBTOTAL SHERIDAN RECREATION CENTER	62,743	58,190	58,047	58,799
SUBTOTAL RECREATION CENTERS	2,395,458	2,844,410	2,535,782	2,683,419
OTHER RECREATION FACILITIES:				
SOUTH PLATTE PARK				
OUTDOOR RECREATION	75,338	200,046	169,215	91,473
COLORADO JOURNEY				
OPERATIONS	309,154	267,284	285,600	285,070
BATTING CAGES				
OPERATIONS	87,126	78,369	81,100	83,000
OUTDOOR POOLS				
COOK CREEK POOL	171,062	204,280	163,187	175,304
COOK CREEK SWIM TEAM	28,890	29,760	30,160	30,000
HOLLY POOL	57,437	67,839	60,223	63,808
HOLLY SWIM TEAM	24,660	27,900	24,440	24,750
FRANKLIN POOL	59,879	68,942	73,638	74,322
FRANKLIN SWIM TEAM	22,236	22,868	16,425	22,050
HARLOW POOL	43,592	49,244	49,951	51,466
SUBTOTAL OTHER REC FACILITIES	879,373	1,016,532	953,939	901,242
TOTAL REVENUE	\$ 7,624,521	\$ 8,179,605	\$ 7,806,172	\$ 7,946,551

RECREATION FACILITIES EXPENDITURES

ADMINISTRATION:				
GENERAL ADMINISTRATION	\$ 440,650	\$ 655,606	\$ 492,635	\$ 386,382
ICE ARENAS:				
FAMILY SPORTS CENTER				
GENERAL OPERATIONS	451,751	459,150	463,895	468,086
FACILITY MAINTENANCE	222,763	280,392	254,988	288,461
RECREATION PROGRAMS	2,859	3,750	2,605	3,800
YOUTH IN-HOUSE HOCKEY	191,994	211,184	218,743	207,490
YOUTH TRAVEL HOCKEY	86,584	104,797	106,645	118,055
FIGURE SKATING	75,749	81,941	81,731	84,022
ICE ARENA MAINTENANCE	151,386	180,436	180,236	191,296
ADULT HOCKEY	177,746	187,203	187,203	192,277
ICE ARENA OPERATIONS	309,604	317,519	308,194	310,232
BIRTHDAY PARTIES	67,349	74,868	76,881	74,778
CAMPS & CLINICS	74,760	84,146	77,912	85,508
FAMILY ENT CENTER	286,232	279,622	302,251	300,620
DEBT SERVICE	232,972	231,862	232,312	233,160
SUBTOTAL FSC ICE ARENA	2,331,748	2,496,870	2,493,596	2,557,785
SS ICE ARENA				
OPERATIONS	860,176	895,102	891,547	885,979
SUBTOTAL ICE ARENAS	\$ 3,191,925	\$ 3,391,972	\$ 3,385,143	\$ 3,443,764

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION FACILITIES EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
RECREATION CENTERS:				
BUCK RECREATION CENTER				
OPERATIONS	\$ 413,538	\$ 440,235	\$ 437,105	\$ 439,509
FACILITY MAINTENANCE	227,394	286,577	258,218	281,741
STAR	131,098	163,002	140,177	143,869
ACTIVE OLDER ADULTS	158,174	179,097	171,059	171,167
REC 'N ROCK	7	-	-	-
AQUATICS	303,265	353,391	306,641	324,188
DEBT SERVICE	36,300	36,571	37,142	36,572
SUBTOTAL BUCK RECREATION CENTER	1,269,775	1,458,873	1,350,342	1,397,045
LONE TREE RECREATION CENTER				
OPERATIONS	378,847	382,778	362,378	380,745
FACILITY MAINTENANCE	246,024	254,636	282,468	286,117
ACTIVE OLDER ADULTS	2,466	2,428	2,428	2,428
SCHOOL AGE PROGRAMS	62,041	73,059	70,302	73,013
CHILD DISCOVERY TIME AT LT	27,884	19,689	16,092	24,254
REC 'N ROCK	614	-	-	-
AQUATICS	354,062	390,203	367,682	362,229
DEBT SERVICE	-	50,000	50,000	51,410
SUBTOTAL LONE TREE RECREATION CENTER	1,071,938	1,172,793	1,151,350	1,180,195
GOODSON RECREATION CENTER				
OPERATIONS	447,947	466,722	464,974	481,764
FACILITY MAINTENANCE	370,768	379,551	371,556	382,460
ACTIVE OLDER ADULTS	4,375	3,500	3,500	3,500
SCHOOL AGE PROGRAMS	99,063	96,470	95,730	97,109
CHILD DISCOVERY TIME	174,482	160,529	173,783	177,588
REC 'N ROCK	762	-	-	-
AQUATICS	257,672	300,425	289,609	272,181
COURT SPORTS	41,673	49,524	49,189	47,333
SPECIAL EVENTS/GROUP SALES	2,764	2,325	1,825	2,325
DEBT SERVICE	-	53,695	53,695	53,695
SUBTOTAL GOODSON RECREATION CENTER	1,399,506	1,512,741	1,503,861	1,517,954
SHERIDAN RECREATION CENTER				
OPERATIONS	138,584	162,791	143,318	153,341
FACILITY MAINTENANCE	91,156	102,235	99,285	105,143
SUBTOTAL SHERIDAN RECREATION CENTER	229,740	265,026	242,603	258,484
SUBTOTAL RECREATION CENTERS	3,970,958	4,409,433	4,248,156	4,353,678
OTHER RECREATION FACILITIES:				
SOUTH PLATTE PARK				
OUTDOOR RECREATION	67,594	178,287	113,084	85,964
COLORADO JOURNEY				
OPERATIONS	142,300	170,780	168,722	171,701
DEBT SERVICE	80,021	-	-	-
BATTING CAGES				
OPERATIONS	50,941	50,476	52,969	61,538
DEBT SERVICE	\$ 21,339	\$ -	\$ -	\$ -

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION FACILITIES EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
OUTDOOR POOLS				
COOK CREEK POOL	\$ 189,326	\$ 174,110	\$ 178,345	\$ 171,064
COOK CREEK SWIM TEAM	15,533	17,562	13,334	13,307
HOLLY POOL	81,287	93,289	92,500	90,598
HOLLY SWIM TEAM	14,149	24,792	14,981	16,520
FRANKLIN POOL	95,479	86,403	86,890	90,276
FRANKLIN SWIM TEAM	16,651	20,133	13,453	15,184
HARLOW POOL	59,481	66,680	64,985	60,255
SUBTOTAL OTHER REC FACILITIES	834,101	882,512	799,263	776,408
TOTAL EXPENDITURES	\$ 8,437,633	\$ 9,339,523	\$ 8,925,196	\$ 8,960,232

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION PROGRAMS REVENUE

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
ATHLETICS:				
ATHLETIC PROGRAMS				
GENERAL OPERATIONS	427,555	453,295	423,945	450,564
GENERAL ACTIVITIES	9,988	11,651	10,872	11,170
YOUTH COMMISSION	312	1,000	800	1,000
YOUTH BASEBALL	102,112	104,523	106,194	113,784
ADULT SOFTBALL	188,684	238,410	183,460	193,840
VOLLEYBALL	35,688	20,142	26,497	27,764
TRACK	65,703	73,470	68,390	75,115
ADULT BASKETBALL	54,209	64,310	64,141	65,758
YOUTH BASKETBALL	159,273	154,130	155,933	156,562
GOLF	34,380	32,688	25,189	30,048
PICKLEBALL	7,054	22,285	20,118	24,068
ADULT LACROSSE	17,197	32,960	25,000	34,910
YOUTH LACROSSE	344,645	407,365	373,000	392,905
ADULT FLAG FOOTBALL	5,424	11,736	5,424	8,380
YOUTH FLAG FOOTBALL	166,913	174,403	150,900	168,013
CAMPS & CLINICS	36,432	44,201	35,603	25,130
SUBTOTAL ATHLETICS	1,655,569	1,846,569	1,675,466	1,779,011
FSC DOME				
OPERATIONS	220,027	210,745	191,745	198,000
ADULT SOCCER	89,926	90,300	86,100	90,300
YOUTH SOCCER	109,790	99,640	103,780	104,500
ADULT LACROSSE	22,350	30,000	22,900	24,000
YOUTH LACROSSE	64,795	83,000	65,845	74,000
ADULT FLAG FOOTBALL	13,925	14,260	11,805	14,000
CAMPS & CLINICS	23,324	25,171	26,000	28,000
SUBTOTAL FSC DOME	544,137	553,116	508,175	532,800
TENNIS				
LT TENNIS CENTER	49,217	54,074	40,471	87,916
LITTLETON TENNIS	601,692	632,565	595,650	687,152
HOLLY TENNIS	89,661	103,057	82,600	111,483
COUNTY LINE BMX				
COUNTY LINE BMX	37,003	34,568	35,794	38,089
SUBTOTAL ALL ATHLETICS	2,977,278	3,223,949	2,938,156	3,236,451
FITNESS:				
BUCK RECREATION CENTER	342,300	361,038	358,331	360,350
LONE TREE RECREATION CENTER	311,274	281,847	306,250	294,610
GOODSON REC CENTER GYMNASTICS	462,775	452,316	455,592	447,100
GOODSON REC CENTER FITNESS	594,969	614,646	613,284	612,800
GOODSON REC CENTER KIDS FIT VAN	200	250	200	250
SHERIDAN RECREATION CENTER	17,992	13,882	18,000	15,220
SUBTOTAL FITNESS	\$ 1,729,511	\$ 1,723,979	\$ 1,751,657	\$ 1,730,330

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION PROGRAMS REVENUE

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
ARTS AND ENRICHMENT:				
BUCK RECREATION CENTER	\$ 49,991	\$ 48,596	\$ 47,500	\$ 51,400
LONE TREE RECREATION CENTER	105,601	103,982	97,080	107,400
GOODSON RECREATION CENTER	217,575	217,050	198,656	209,500
SHERIDAN RECREATION CENTER	30,761	29,696	19,200	24,000
LONE TREE LIBRARY	-	-	-	242,500
SUBTOTAL ARTS AND ENRICHMENT	403,928	399,324	362,436	634,800
TOTAL REVENUE	\$ 5,110,717	\$ 5,347,252	\$ 5,052,249	\$ 5,601,581

RECREATION PROGRAMS EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
ADMINISTRATION:				
GENERAL ADMINISTRATION	\$ -	\$ -	\$ 19,702	\$ 238,838
ATHLETICS:				
ATHLETIC PROGRAMS				
GENERAL OPERATIONS	177,700	234,396	224,935	188,605
GENERAL ACTIVITIES	9,653	9,830	12,250	13,096
YOUTH COMMISSION	121	1,440	-	1,025
YOUTH BASEBALL	69,008	82,170	82,366	97,215
ADULT SOFTBALL	160,298	196,892	174,405	186,088
FAST PITCH SOFTBALL	22	-	-	-
VOLLEYBALL	22,718	20,746	20,956	25,908
TRACK	47,243	67,127	59,315	66,071
ADULT BASKETBALL	46,266	50,884	48,385	50,410
YOUTH BASKETBALL	97,821	114,968	113,218	121,491
GOLF	24,772	25,094	20,458	24,937
PICKLEBALL	7,523	13,676	11,156	13,088
ADULT LACROSSE	19,249	20,989	19,394	21,683
YOUTH LACROSSE	189,229	206,517	194,940	207,200
ADULT FLAG FOOTBALL	3,149	7,646	4,495	5,964
YOUTH FLAG FOOTBALL	67,030	73,323	57,645	74,389
AFTER SCHOOL SPORTS	509	-	-	-
CAMPS & CLINICS	27,807	37,885	28,012	16,616
SUBTOTAL ATHLETICS	970,117	1,163,583	1,071,930	1,113,786
FSC DOME				
OPERATIONS	243,013	269,914	266,053	270,689
ADULT SOCCER	24,789	31,841	30,785	31,841
YOUTH SOCCER	11,760	17,661	18,410	18,728
ADULT LACROSSE	6,463	16,597	10,624	10,705
YOUTH LACROSSE	16,776	29,855	19,067	20,916
ADULT FLAG FOOTBALL	5,872	8,706	5,956	6,890
CAMPS & CLINICS	9,188	11,028	11,397	11,542
DEBT SERVICE	46,587	46,452	46,462	46,642
SUBTOTAL FSC DOME	364,448	432,054	408,754	417,953
TENNIS				
LT TENNIS CENTER	38,946	40,508	39,490	68,607
LITTLETON TENNIS	265,892	324,915	296,504	403,029
HOLLY TENNIS	78,955	89,153	73,807	109,821
COUNTY LINE BMX				
COUNTY LINE BMX	32,626	33,561	32,234	37,035
SUBTOTAL ALL ATHLETICS	\$ 1,750,985	\$ 2,083,774	\$ 1,922,719	\$ 2,150,231

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

RECREATION PROGRAMS EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
FITNESS:				
BUCK RECREATION CENTER	\$ 230,144	\$ 255,740	\$ 239,538	\$ 251,206
LONE TREE RECREATION CENTER	239,287	249,217	249,534	254,819
GOODSON REC CENTER GYMNASTICS	260,383	279,992	273,913	274,768
GOODSON REC CENTER FITNESS	441,452	438,583	449,038	446,801
GOODSON REC CENTER KIDS FIT VAN	255	500	300	500
SHERIDAN RECREATION CENTER	9,078	9,682	9,540	9,944
SUBTOTAL FITNESS	1,180,599	1,233,714	1,221,863	1,238,038
ARTS AND ENRICHMENT:				
BUCK RECREATION CENTER	50,596	55,406	46,798	55,696
LONE TREE RECREATION CENTER	114,712	104,928	94,139	106,420
GOODSON RECREATION CENTER	208,990	215,599	191,208	200,461
SHERIDAN RECREATION CENTER	31,204	29,574	27,267	29,317
LONE TREE LIBRARY	-	-	-	180,906
LONE TREE LIBRARY MAINTENANCE	-	-	-	26,910
SUBTOTAL ARTS AND ENRICHMENT	405,502	405,507	359,412	599,710
TOTAL EXPENDITURES	\$ 3,337,086	\$ 3,722,995	\$ 3,523,696	\$ 4,226,817

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

GOLF REVENUE

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
LONE TREE				
PRO SHOP	\$ 268,978	\$ 225,000	\$ 256,825	\$ 257,250
GENERAL OPERATIONS	1,816,911	1,929,372	1,883,703	1,978,325
SUBTOTAL LONE TREE GOLF	2,085,889	2,154,372	2,140,528	2,235,575
SOUTH SUBURBAN				
PRO SHOP	185,540	167,165	124,400	131,800
GENERAL OPERATIONS	1,951,840	2,026,627	1,968,845	2,142,885
SUBTOTAL SOUTH SUBURBAN GOLF	2,137,379	2,193,792	2,093,245	2,274,685
LITTLETON				
PRO SHOP	130,557	127,000	132,500	132,500
GENERAL OPERATIONS	1,029,843	1,130,445	1,067,596	1,122,650
SUBTOTAL LITTLETON GOLF	1,160,400	1,257,445	1,200,096	1,255,150
FSC GOLF				
FSC GOLF PRO SHOP	527,847	520,000	161,957	180,000
FSC GENERAL OPERATIONS	1,497,964	1,415,340	1,404,800	1,425,780
FSC HOCKEY PRO SHOP	-	-	340,000	340,000
SUBTOTAL FSC GOLF	2,025,810	1,935,340	1,906,757	1,945,780
TOTAL GOLF REVENUE	\$ 7,409,479	\$ 7,540,949	\$ 7,340,626	\$ 7,711,190

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

GOLF EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
LONE TREE				
FACILITY MAINTENANCE	\$ 11,461	\$ 19,000	\$ 18,000	\$ 19,000
MAINTENANCE ADMIN	71,569	89,855	82,873	91,206
LANDSCAPE MAINTENANCE	671,453	738,132	690,746	734,299
GARAGE AND SHOP	193,976	231,719	207,636	230,386
PRO SHOP	258,751	219,800	230,000	228,515
GENERAL OPERATIONS	486,968	477,991	477,799	493,903
DEBT SERVICE	43,510	40,473	40,473	40,473
SUBTOTAL LONE TREE GOLF	1,737,688	1,816,970	1,747,527	1,837,782
SOUTH SUBURBAN				
FACILITY MAINTENANCE	11,754	15,000	15,000	17,000
MAINTENANCE ADMIN	80,770	88,743	86,600	93,389
LANDSCAPE MAINTENANCE	750,092	683,085	670,734	692,724
GARAGE AND SHOP	112,682	187,299	189,299	185,075
PRO SHOP	165,191	151,617	106,167	119,730
GENERAL OPERATIONS	532,980	556,720	536,741	534,586
DEBT SERVICE	43,510	40,473	40,473	40,473
SUBTOTAL SOUTH SUBURBAN GOLF	1,696,980	1,722,937	1,645,014	1,682,977
LITTLETON				
FACILITY MAINTENANCE	7,564	6,800	6,000	6,800
MAINTENANCE ADMIN	66,801	77,268	71,771	79,030
LANDSCAPE MAINTENANCE	423,297	456,495	458,006	484,022
GARAGE AND SHOP	105,868	112,244	112,950	121,295
PRO SHOP	111,261	101,652	106,550	110,700
GENERAL OPERATIONS	337,767	363,398	338,690	369,640
DEBT SERVICE	469,784	34,691	34,691	34,691
SUBTOTAL LITTLETON GOLF	1,522,342	1,152,548	1,128,658	1,206,178
FSC GOLF				
FACILITY MAINTENANCE	6,305	5,500	5,300	5,500
MAINTENANCE ADMIN	50,872	52,984	51,198	56,229
LANDSCAPE MAINTENANCE	411,457	432,468	416,959	441,503
GARAGE AND SHOP	63,842	59,016	86,749	89,300
FSC GOLF PRO SHOP	451,550	411,845	174,101	187,410
FSC GENERAL OPERS	652,835	645,683	659,880	671,115
FSC HOCKEY PRO SHOP	-	-	244,800	244,800
FSC DEBT SERVICE	176,426	175,184	175,340	175,825
SUBTOTAL FSC GOLF	1,813,286	1,782,680	1,814,327	1,871,682
TOTAL EXPENDITURES	\$ 6,770,295	\$ 6,475,135	\$ 6,335,526	\$ 6,598,619

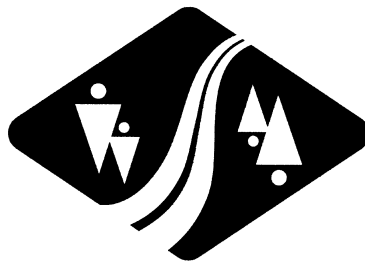
**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
 ENTERPRISE FUND SUMMARY**

HOSPITALITY REVENUE

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
LONE TREE				
RESTAURANT/CAFÉ	\$ 1,111,594	\$ 1,225,750	\$ 1,171,199	\$ 1,223,500
ROOMS DIVISION	356,823	372,250	401,850	409,800
PAVILION	518	1,775	1,775	1,775
SUBTOTAL LONE TREE	1,468,936	1,599,775	1,574,824	1,635,075
SOUTH SUBURBAN				
RESTAURANT	420,396	459,154	411,969	362,750
SUBTOTAL SOUTH SUBURBAN	420,396	459,154	411,969	362,750
LITTLETON				
RESTAURANT	215,851	238,494	226,463	231,655
SUBTOTAL LITTLETON	215,851	238,494	226,463	231,655
FAMILY SPORTS CENTER				
AVALANCHE GRILL	569,005	614,721	631,275	664,475
CONCESSION	271,800	292,996	288,150	300,700
SUBTOTAL FSC	840,806	907,717	919,425	965,175
ADMINISTRATION	4,048	4,990	5,150	4,550
TOTAL HOSPITALITY REVENUE	\$ 2,950,036	\$ 3,210,130	\$ 3,137,831	\$ 3,199,205

HOSPITALITY EXPENDITURES

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
LONE TREE				
RESTAURANT/CAFÉ	\$ 1,006,752	\$ 985,396	\$ 1,170,560	\$ 1,158,693
BANQUET	70,604	-	-	-
ROOMS DIVISION	251,921	265,722	291,950	307,750
PAVILION	1,060	7,920	7,920	7,920
SUBTOTAL LONE TREE	1,330,337	1,259,038	1,470,430	1,474,363
SOUTH SUBURBAN				
RESTAURANT	442,322	391,066	376,996	373,868
SUBTOTAL SOUTH SUBURBAN	442,322	391,066	376,996	373,868
LITTLETON				
RESTAURANT	228,599	217,078	235,124	232,458
SUBTOTAL LITTLETON	228,599	217,078	235,124	232,458
FAMILY SPORTS CENTER				
AVALANCHE GRILL	634,813	511,792	533,996	571,200
CONCESSION	247,542	225,714	248,054	265,020
DEBT SERVICE	62,117	61,830	61,950	61,950
SUBTOTAL FSC	944,472	799,336	844,000	898,170
ADMINISTRATION	558,583	600,190	548,170	560,260
TOTAL HOSPITALITY EXPENDITURES	\$ 3,504,313	\$ 3,266,708	\$ 3,474,720	\$ 3,539,119

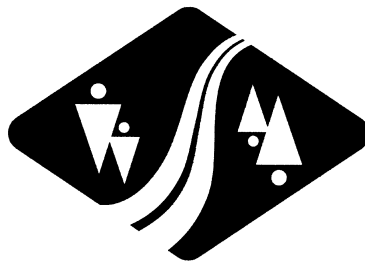


South Suburban
PARKS AND RECREATION

DEBT SERVICE FUND

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
DEBT SERVICE FUND**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
REVENUE:				
PROPERTY TAXES	\$ 3,681,446	\$ 3,679,902	\$ 3,678,665	\$ 3,672,750
INTEREST EARNINGS	5,291	10,000	7,000	10,000
TOTAL REVENUE	3,686,737	3,689,902	3,685,665	3,682,750
EXPENDITURES:				
ADMINISTRATION	55,488	68,152	61,000	61,000
BOND PRINCIPAL	2,880,000	3,000,000	3,000,000	3,120,000
BOND INTEREST	734,150	611,750	611,750	491,750
OPERATING TRANSFER OUT	5,291	10,000	7,000	10,000
TOTAL EXPENDITURES	3,674,929	3,689,902	3,679,750	3,682,750
NET REVENUE OVER EXPENDITURES	11,809	-	5,915	-
BEGINNING FUND BALANCE	288,551	-	300,360	306,275
ENDING FUND BALANCE	\$ 300,360	\$ -	\$ 306,275	\$ 306,275

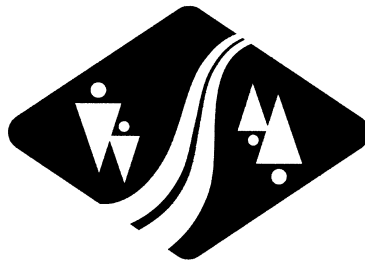


South Suburban
PARKS AND RECREATION

CONSERVATION TRUST FUND

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
CONSERVATION TRUST FUND**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
REVENUE:				
INTERGOVERNMENTAL	\$ 704,554	\$ 720,000	\$ 785,000	\$ 700,000
INTEREST INCOME	401	300	1,000	1,000
TOTAL REVENUE	704,956	720,300	786,000	701,000
EXPENDITURES:				
CAPITAL OUTLAY	709,168	936,629	893,436	910,000
CONTINGENCY	-	-	-	15,405
TOTAL EXPENDITURES	709,168	936,629	893,436	925,405
NET REVENUES OVER (UNDER)				
EXP	(4,213)	(216,329)	(107,436)	(224,405)
BEGINNING FUND BALANCE	216,410	216,329	212,198	224,405
ENDING FUND BALANCE	\$ 212,198	\$ -	\$ 104,762	\$ -

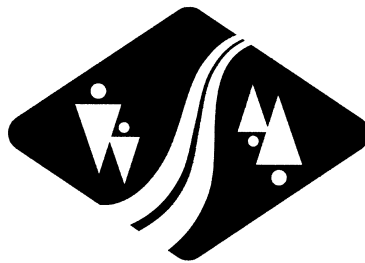


South Suburban
PARKS AND RECREATION

GRANTS FUND

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
GRANTS FUND**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
REVENUE:				
GRANT REVENUE	\$ -	\$ -	\$ -	\$ 35,842
TOTAL REVENUE	-	-	-	35,842
EXPENDITURES:				
GRANT EXPENDITURES	-	-	-	35,842
TOTAL EXPENDITURES	-	-	-	35,842
NET REVENUES OVER (UNDER)				
EXP	-	-	-	-
BEGINNING FUND BALANCE	-	-	-	-
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -



South Suburban
PARKS AND RECREATION

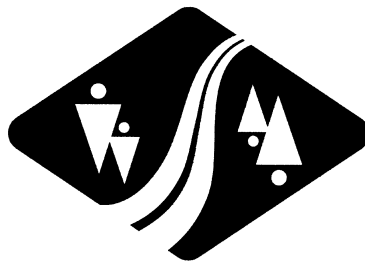
2010 1 MILL FUND

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
2010 1 MILL**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
REVENUE:				
PROPERTY TAX	\$ 2,290,816	\$ 2,673,159	\$ 2,672,587	\$ 2,666,625
INTERGOVERNMENTAL REVENUE	1,147,594	6,310,606	5,185,390	2,125,000
INTEREST INCOME	5,471	2,500	10,000	10,000
TOTAL REVENUE	3,443,881	8,986,265	7,867,977	4,801,625
EXPENDITURES:				
CAPITAL OUTLAY	1,614,031	10,522,536	9,361,263	3,453,957
COLLECTION CHARGES	34,309	40,100	45,000	45,000
PARK MAINTENANCE WATER	1,144,898	-	-	1,696,177
UNDESIGNATED	-	356,094	-	670
TOTAL EXPENDITURES	2,793,238	10,918,730	9,406,263	5,195,804
NET REVENUES OVER (UNDER) EXP	650,644	(1,932,465)	(1,538,286)	(394,179)
BEGINNING FUND BALANCE	1,281,821	1,932,465	1,932,465	394,179
ENDING FUND BALANCE	\$ 1,932,465	\$ -	\$ 394,179	\$ -

**SOUTH SUBURBAN PARK AND RECREATION DISTRICT
2010 1 MILL**

	Actual 2015	Budget 2016	Estimated 2016	Budget 2017
2010 1 MILL INTERGOVERNMENTAL/DONATION FOR CAPITAL:				
City of Litt HLC Bridge at Bannock St (2015)	\$ -	\$ 75,000	\$ 75,000	\$ -
City of Litt HLC Elati St Connection(2015)	-	25,000	25,000	-
City of Litt Progress Pk Planning(2015)	3,000	-	-	-
City of Litt Sterne Pk Imp (2015)	-	93,750	93,750	-
Future Grants/Donations for Capital Projects	-	1,068,500	-	500,000
City of Lone Tree Capital Matching Revenue	-	250,000	250,000	-
City of Lone Tree - Fairways(2014)	28,802	7,024	4,569	-
City of Centennial Funds deKoevend Pk(2016)	-	100,000	100,000	-
City of Cent - Hunters Hill(2014)	43,590	52,542	45,788	-
ACOS Grant - Hunters Hill PG(2014)	246,131	-	-	-
City of Cent Bridge at deKoevend Pk(2015)	-	75,000	75,000	-
City of Cent Bridge at Franklin St(2015)	-	50,000	50,000	-
City of Cent Bridge at SSIA(2015)	-	50,000	50,000	-
City of Cent Miliken Pk Restrooms(2015)	-	75,000	75,000	-
City of Cent - Highlands 460 Trail(2016)	-	306,000	306,000	-
ACOS Grant Arapahoe Park Playground(2015)	-	225,000	225,000	-
ACOS Grant Bridge at Bannock ST(2015)	-	150,000	150,000	-
ACOS Grant Elati St Connection(2015)	-	25,000	25,000	-
ACOS Grant Progress Pk Planning(2015)	-	60,000	60,000	-
ACOS Grant SPP Signs(2015)	-	50,000	50,000	-
ACOS Grant - Sterne Park Imp	-	400,000	400,000	-
ACOS Grant - Writer's Vista(2015)	-	300,000	300,000	-
City of Litt - Creekside Experience (Murray)	396,412	25,173	25,173	-
ACOS - Cornerstone Pk Pickleball Cts (2014)	243,083	-	-	-
ACOS Grant HLC Bridge deKoevend(2015)	-	100,000	100,000	-
ACOS Grant HLC Bridge Franklin St(2015)	-	100,000	100,000	-
ACOS Grant HLC Bridge at SSIA(2015)	-	100,000	100,000	-
City of Litt - Lee Gulch Overlook(2014)	72,686	132,617	115,110	-
ACOS HLC Miliken Pk Restroom Imp(2015)	-	150,000	150,000	-
City of Litt - Wynetka Ponds Port-o-let Enclosure	860	-	-	-
Grants for River Enhancement Prh Phase II(2014)	113,030	-	-	-
ACOS Grant for Emley Park Imp (2016)	-	400,000	400,000	-
GOCO Grant for MC Grwy East Bank Trail	-	1,000,000	1,000,000	-
City of Littleton Funds for Emley PK Imp(2016)	-	150,000	150,000	-
City of Littleton Funds for Lee Gulch Trl(2016)	-	150,000	120,000	-
City of Littleton Funds for Littles Ck Pk(2016)	-	175,000	175,000	-
City of Littleton Funds for SPP Signage(2016)	-	390,000	390,000	-
Littleton/ACOS Bowles Grove Park Imp	-	-	-	375,000
Sheridan Funds for Chase Park Dev	-	-	-	50,000
ACOS Grant for Cornerstone Pk Senior Area Parking	-	-	-	400,000
Littleton Funds for Elati Park Playground Ren	-	-	-	100,000
Littleton/ACOS Progress Park Imp	-	-	-	600,000
Littleton Funds for Elati Park Playground Ren	-	-	-	100,000
TOTAL REVENUE	\$ 1,147,594	\$ 6,310,606	\$ 5,185,390	\$ 2,125,000



South Suburban
PARKS AND RECREATION

CAPITAL PROJECTS

2017 CAPITAL PROJECTS

Facility	Project	Explanation	District Amount	Partner Match	Total
2010 One-Mill Fund Projects:					
Big Dry Creek	Remove and Replace Trail with Concrete	Repairs existing concrete and damaged crusher fine trail with new concrete trail	76,000	-	76,000
Bowles Grove Park	Redevelopment of the multi-purpose ballfield and Aeration system for the pond.	The ballfield press box, bleachers, dugouts, and fencing are outdated and in need of replacement. An aeration system is needed for the pond to prevent algae. (Potential City of Littleton and ACOS Grants)	125,000	375,000	500,000
Chase Park	Develop new park area west of the playground	The City of Sheridan purchased 8,000 sf of land west of the playground and would like to develop park amenities on the site. (Potential City of Sheridan Grant)	50,000	50,000	100,000
Cornerstone Park	Replace poured-in-place rubber surfacing	The poured in place rubber surfacing is 18 years old and needs to be replaced.	40,000	-	40,000
Cornerstone Park-Seniors Area Parking	Install asphalt, curb, gutter, lighting, landscape and irrigation in the parking lots.	The parking lot is recycled asphalt and has no curb and gutter. The lots have been this way since building the park in 1994. (Potential Arapahoe County Open Spaces Grant)	350,000	400,000	750,000
Elati Park	Renovate the Playground	Renovate the 21 year old low use playground. (City of Littleton Grant)	100,000	100,000	200,000
High Line Canal Trail	Rest Stop at Sumac Hill Farm	Per the agreement with Arapahoe County Open Spaces and City of Centennial the District committed to building a rest stop on the High Line Canal Trail.	100,000	-	100,000
Lee Gulch Overlook	Parking Lot and Entry Road Repair	Repairs and replaces aging asphalt and damaged concrete	142,357	-	142,357
Progress Park	Redevelopment of the park per the master plan.	The shelter, restroom, and playground are outdated and deteriorating. Connect Progress Park to Cornerstone Park with a trail and provide better parking and access along Hickory Street. A master plan is being conducted to identify priorities for redevelopment of the park. (Potential City of Littleton and ACOS Grants)	200,000	600,000	800,000
Promise Park	Renovate the Playground	Renovate the 22 year old medium use playground. (City of Littleton Grant)	100,000	100,000	200,000
Province Center	Remove and Replace Old Trail with new Concrete	Repairs existing concrete and damaged trail with new concrete trail	45,600	-	45,600
Various	Future Grant for Capital Projects	Holding place for possible grants received that were unidentified at the time of the budget preparation	-	500,000	500,000
2010 One-Mill Total			1,328,957	2,125,000	3,453,957

2017 CAPITAL PROJECTS

Facility	Project	Explanation	District Amount	Partner Match	Total
Conservation Trust Fund Projects:					
Entertainment District Park	Phase 1 New Park Development	The preliminary estimates from the consultants show the project running over the estimated budget amount from 2015. This amount will cover anticipated shortfall based on take-offs from the engineering drawings.	305,000	-	305,000
Goodson Recreation Center	Sidewalk to West Parking Lot	Install new sidewalk to connect to sidewalk leading to the west parking lot. Includes demo retaining wall demo, new brick retaining wall, concrete walk and landscape.	35,000	-	35,000
Hunters Hill	Booster Pump Replacement	Replace Irrigation Booster Pump that has completely failed	40,000	-	40,000
Miliken Park	Booster Pump Replacement	Replace Irrigation Booster Pump that is operating at approximately 50%.	30,000	-	30,000
Sheridan Recreation Center	Mechanical Equipment Replacements	Replace AHU-2 A/C for racquetball and work out areas	30,000	-	30,000
Sports Dome	Turf - Field Replacement	The current field was installed in 2007 and has outlasted the warranty. With the increased use of the field especially within the last four years, the field has thinned out and experts consider it "dead". The current turf, in many areas, has become a significant safety hazard. We have looked into rejuvenation the field and experts have explained that the turf is worn out past the point of rejuvenating and a full replacement is needed for maximum results.	400,000	-	400,000
Sunset Park	Install new irrigation system, turf, trail connection to neighborhood	The developer of Marvella has delayed this project for 10 years and we now need more funding to complete the new park project and renovation of the existing irrigation system based on recent pricing. This is additional funding which will be combined with the carry-over funds of \$68,259 some of which is cash-in-lieu from the City of Centennial.	70,000	-	70,000
Conservation Trust Fund Total			910,000	-	910,000

2017 CAPITAL PROJECTS

Facility	Project	Explanation	District Amount	Partner Match	Total
CHV Reserve Fund Projects:					
Admin	Board Packet Creation/Management system	To eliminate PDFs, increase usability for board and staff and increase transparency for public. Will have ongoing maintenance costs of approximately \$10,000 per year, included in operations.	18,000	-	18,000
Admin	Portable back up generator		20,000	-	20,000
Goodson Recreation Center	Remodel and upgrades to Pottery studio & office space	The pottery studio and conjoining rooms have not been updated since the building was built in 1979. The outdated condition of the pottery studio and office is well below acceptable standards of cleanliness and Maintenance and is not a conducive work environment. The countertop has laminate that is ripped off or tapped in many places and needs to be replaced along with the sink. The current shelving in the pottery studio is the original shelving and barely functional or provides for an unsafe environment for individuals utilizing the space. Updating the shelving to portable and interchangeable units will allow for the Division to accommodate more work and allow for an increase in programming. The office has torn carpet, bowing shelves and a desk that is being held up by plywood. The upgrades to the office would be to demo the existing area, paint and patch the walls, replace the carpet and purchase new furniture.	28,000	-	28,000
HLC Trail	Highline Canal Trail Conservancy	Mater plan for Highline Canal Trail	20,000	-	20,000
SSIA	Ice Arena Study	Consulting to review possible new Ice Area	50,000	-	50,000
Various	Email addresses for all FT staff	2nd highest request from It Governance. This would not include workstations or tablets for accessing email, just required licensing.	9,940	-	9,940
Various	IT Governance Document Management System	Top request from IT Governance and other departments	100,000	-	100,000
Various	Public art at a location to be determined by the SSPAC	CIP funds for the placement of public art per the South Suburban Art in Public Places guidelines	30,000	-	30,000
CHV Total			275,940	-	275,940

2017 CAPITAL PROJECTS

Facility	Project	Explanation	District Amount	Partner Match	Total
2014 Two-Mill Fund Projects:					
Admin	Elections Database	Purchase a formatted election database of eligible district voters to increase efficiency during the election process	5,000	-	5,000
Buck Recreation Center	BCRC-gym and multi-purpose room floor refinishing	Wood floors are due for a screen and coat treatment, to avoid costlier repairs and refinishing down the road	25,000	-	25,000
Buck Recreation Center	BCRC-Leisure Pool-Border Retile (and grouting)	The decorative border tile surrounding the Buck Leisure lap pool and therapy pool, original to the project, is in need of replacing.	48,750	-	48,750
Buck Recreation Center	Mechanical Equipment Replacements	Repair failing RTU-1 Compressor 1	6,000	-	6,000
Buck Recreation Center	Roof Repairs	Repair section of roof that is leaking	22,000	-	22,000
Cherry Knolls and Columbine Trail	Annual Parking Lot and Trail Repair	Repairs and replaces aging asphalt and seal coats entire locations with new paint. Columbine Trail was not approved for the last two seasons and is the oldest trail in the district with needs of replacement	100,000	-	100,000
Cook Creek Pool	Cook Creek Leisure Pool resurface	Diamond Brite resurfacing of the leisure pool shell is necessary to keep up quality appearance, Maintain water quality/clarity, and prevent permanent damage to shell. Multiple patching jobs have been required to repair and address cracking and chipping annually from recent winters; and staining has formed rust and reaction to the return lanes, along with typical chemical erosion. City of Lone Tree 1/2 Staff Estimate	48,750	48,750	97,500
Cook Creek Pool	Play feature in leisure pool	Paint, replace netting, tune up all moving parts. (City of Lone Tree 1/2)	7,500	7,500	15,000
Cook Creek, Franklin, Harlow pools	Outdoor pools ADA access chairs/points	Harlow and Franklin currently have zero ADA access points. Cook Creek has one portable, currently out of service. Permanently mounted chairs would afford all visitors access at all District pools. For all Three; City of Lone Tree 1/2 (\$1,600)	7,617	1,600	9,217
David A. Lorenz Field Repair	Earthwork and Grading on the Multi-Purpose Ballfield	Remove existing field turf, fill in the sinking soil and reseed with natural grass	125,000	-	125,000
Entertainment District Park	Entry Sculpture	Entry sculpture per the master plan. (Share cost with City of Lone Tree)	50,000	50,000	100,000
Foxridge West	Design and Cost Estimate for irrigation system replacement	System design and cost estimate in preparation for possible 2018 project.	12,000	-	12,000
Franklin, Harlow and Holly pools	Holly and Franklin and Harlow pools filter upgrade/replacement	Filters are in need of replacement, as both fail to keep up with debris. Goal: highly efficient, cost effective, resource preserving filter.	305,500	-	305,500
FSC	Fairway Mower	Replaces unit with 4100 hours	35,000	-	35,000

2017 CAPITAL PROJECTS

Facility	Project	Explanation	District Amount	Partner Match	Total
FSC	FSC-all restrooms and locker room partitions replacements	Replace partitions in 8 restrooms and 4 locker room restrooms. Need: worn, not latching properly, aesthetics, reduce staff time on repairs. Responding to customer complaints.	81,600	-	81,600
FSC	FSC-locker room door replacements (16 doors)	Replace 16 10-year-old doors. Doors don't close properly, expose customer valuables. Can eliminate staff continuous upkeep.	12,720	-	12,720
FSC	FSC-locker room shower/restroom renovations	Replace restroom doors and showers, and paint. Include shower fixtures, sinks, faucets, and paint. Responding to customer complaints.	82,800	-	82,800
FSC	FSC-New/replace skate sharpener for skate rental	Replace with new and updated model. Need: current unit is continuously needing parts, need to Maintain skates for public.	16,400	-	16,400
FSC	Irrigation Controllers	For holes #5 and #8. Replaces controllers that are too small to handle the number of zones. We currently have some zones doubled which impacts efficiency of water use.	16,000	-	16,000
FSC	Paint Driving Range Structure	Structure is in need of paint and rust repair. Was budgeted and approved in 2016 but money was reallocated to higher priority project at Littleton.	40,000	-	40,000
FSC	Rough Mower	Replaces mower with 2700 hours which has broken down twice this year impacting our rough mowing capability. Current unit would be kept as backup and second mower, allowing entire course to be mowed 3 times per week, increasing playability.	25,000	-	25,000
Goodson Recreation Center	Goodson pools-acid feed backup	During peak usage times, PH levels can creep up higher that desired set point levels. This is phase 2 of project.	4,839	-	4,839
Goodson Recreation Center	Gymnastics Carpet & Spring Floor Replacement	Carpet is worn (staining, seams tearing, patches etc.) and spring floor is warping and cracking from excessive use which is creating "bubbles" on the competition floor causing tripping hazards and dead areas. Besides being aesthetically unappealing, this issue is creating performance and safety issues for our participants. The carpet and spring floor were last replaced in 2008. There have been minor, temporary fixes but these repairs have not been durable and again from a visual and safety standpoint are unacceptable.	53,000	-	53,000
Goodson Recreation Center	Mechanical Equipment Replacements	Repair failing exhaust MZ-1 and pool boilers	50,000	-	50,000
Goodson Recreation Center	Parking Lot and Entry Road Repair and Island Renovation	Repairs and replaces aging asphalt and damaged concrete	130,000	30,000	160,000
Littleton Golf and Tennis	Irrigation Control Panel on Back 9	The pump control panel is outdated and no longer supported. If pump fails it would impact our ability to irrigate the back 9 until the unit is replaced.	23,000	-	23,000
Littleton Golf and Tennis	Locker Room Renovation	Current locker rooms are 30 plus years old and out of date. They present appearance of being dirty even when clean.	100,000	-	100,000

2017 CAPITAL PROJECTS

Facility	Project	Explanation	District Amount	Partner Match	Total
Littleton Golf and Tennis	Pave Maintenance Shop Yard	Shop yard is road base that gets muddy and has pot holes impacting the cleanliness, efficiency, and longevity of equipment	50,000	-	50,000
Littleton Golf and Tennis	Triplex Greens Mower	Replaces unit that is 16 years old with over 4300 hours. Unit is worn	25,000	-	25,000
Littleton Golf and Tennis	VOIP Phone System - Littleton Golf and Tennis	Replace aging PBX system with VOIP system	20,000	-	20,000
Lone Tree & Buck	New Stage Curtains	The curtains at Buck and Lone Tree Recreation Centers are stained in numerous, highly visible areas, as well as, torn along the bottom hemline. Updating the curtains will allow us to help achieve our goal of offering high quality performing arts productions and will also add for a nicer quality back drop for individuals renting out the facility space for presentations of their own.	13,000	-	13,000
Lone Tree Rec Center	Mechanical Equipment Replacements	Repair of failing heat recovery units, pool boilers, RTU3 for gym and compressors	80,000	-	80,000
Lone Tree Rec Center	Roof Replacement	Replace existing 12 year old EPDM roof that is starting to fail and cause leaks with a new 3ply, high performance, modified built-up roof system with a 30 year no dollar limit warranty. (16,470 Square Feet)	305,000	-	305,000
LTGC	Banquet chairs / tables	Replace 250 banquet chairs and 10 banquet tables	14,500	-	14,500
LTGC	Decks / Walkways, exterior, south	Guest suite decks and walkways need to be repaired or replaced to ensure guest safety.	17,000	-	17,000
LTGC	Locks, electronic, guest rooms	Convert hotel suite door locks from manual to electronic	8,900	-	8,900
LTGC	Renovate Chipping Area	Current chipping area is undersized, bunker is almost unusable due to years of erosion. Does not meet needs of facility nor is it compatible with quality of remainder of facility	125,000	-	125,000
LTGC	Rough Mower	Replaces unit with 5900 hours	65,000	-	65,000
LTGC	Toro 4000 Mower	Replaces unit with 4300 hours	67,000	-	67,000
LTGC	VOIP Phone system LTGC	Replace aging system. This will be a complex installation due to the condition of the cabling in the building, the size of the building and the complexity of having a separate public phone network and a private phone network	65,000	-	65,000
LTRC	LTRC	Leisure pool resurface - Diamond Brite	85,000	-	85,000

2017 CAPITAL PROJECTS

Facility	Project	Explanation	District Amount	Partner Match	Total
LTRC	LTRC Weight Equipment Replacement	Replace Free Weight, Cable Crossover and Selectorized Equipment. The weight equipment was purchased when the building opened 12 years ago and has not been replaced since then. Due to the current equipment, the layout of the weight room is limited and in some areas does not meet ADA requirements. The equipment needs to be replaced to remain competitive in the field and continue to meet the demands of the customers.	110,000	-	110,000
LTRC	LTRC-Strantrol upgrade/replace with Bec's chemical controller units	Current units are obsolete and out of date.	10,270		10,270
Sheridan Community Park	Irrigation Upgrade	Additional funds to add to 2016 carry-over to perform project	288,800	-	288,800
Sheridan Recreation Center	VOIP Phone System - Sheridan	Replace aging PBX system with VOIP system	12,000	-	12,000
South Suburban Golf	South Suburban Club House	Renovation of the Club House	449,398	-	449,398
South Suburban Golf	Install a new wash bay for equipment.	SEMSWA is requiring a wash bay that meets current EPA code for washing pollutants into the storm water system. A new wash bay	180,000	-	180,000
Sports Dome	Soccer/Field Hockey Goals Replacement	The Sports Dome is in need of one regulation sized soccer goal, four smaller soccer goals for 1/2 field games and two new field hockey goals. The current soccer goals have welds that are starting to break along with normal wear and tear. The soccer program(s) make the most revenue at the Sports Dome and it would be a much needed improvement for the current users. The field hockey goals were vandalized at David A Lorenz Regional Park and in very poor condition. In the last two years we have been consistently getting a rental with USA Field Hockey that brings in over \$10,000 a year. These goals need replaced before we lose that consistent rental and revenue stream.	14,000	-	14,000

2017 CAPITAL PROJECTS

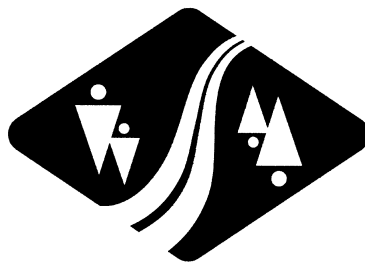
Facility	Project	Explanation	District Amount	Partner Match	Total
Sports Dome	Storage Shed - Maintenance Equipment	The Sports Dome is running out of storage space causing a big safety issue in the field area. Currently the Dome only has one garage to be used for all of the storage needs. We have two major pieces of Maintenance equipment, a golf cart, and a 90 gallon flammable safety cabinet, along with sports equipment (soccer balls, cones, baseball equipment, etc.) We have some equipment; lacrosse nets, field hockey nets, and baseball mounds that we have to store on the side of the field because of lack of space in the garage. These items should be stored out of the field area unless they are being used, however, due to the storage limitations, this cannot occur. There is less than 8 yards between the sideline and side of the Dome and with equipment stored on the sidelines, there is potential for serious injuries.	8,500	-	8,500
Sports Dome	Utility Vehicle (Toro) - Maintenance Equipment	Over the last two years the Sports Dome has acquired necessary Maintenance equipment (a Greens groomer and LitterKat) to Maintain the turf properly. Currently, the only way we can tow the equipment is with an electric golf cart. The weight of the Maintenance equipment is too much for a golf cart and this is putting too much wear and tear on the cart and costing more money to fix. To improve upon efficiency and keep a high level of service, an electric utility vehicle is needed that can tow that much weight.	11,500	-	11,500
SPP	Flagstone Repair/replace	Replace flagstone patios on west side of Carson Nature Center	3,750	3,750	7,500
SPP	Flooring Replacement	Replace linoleum tile floor with sheet vinyl flooring	3,500	3,500	7,000
SPP	Shop Siding	The exterior of the shop building is skinned with a faux-log exterior to match the historic nature center and classroom. That siding is warped in many places and has been repaired to the extent possible, but still exposes the sub-skin of the building to the elements in many places. The siding is also painted an opaque red and now strongly contrasts with the Nature Center and Classroom natural transparent cedar finish. Rewrapping the shop will help Maintain the structural integrity of the shop as well as a consistent appearance to the nature center 'campus.' This siding has been identified as a repair issue in previous facility inspections by the SSPR safety and aesthetics committee.	7,500	7,500	15,000
SRC	Sheridan-Replace exterior doors and racquetball court doors	Doors are original from 1978. Exterior doors are weathered and rusting. Racquetball court doors are old, being repaired constantly, need to be replaced. Security, energy efficiency (heating cooling).	15,000	-	15,000

2017 CAPITAL PROJECTS

Facility	Project	Explanation	District Amount	Partner Match	Total
SSGC	Parking Lot and Entry Road Repair	Repairs aging asphalt, crack seal and seal coat with new paint	182,500	-	182,500
SSGC	Workman Utility Cart	Replaces 14 year old unit with 4200 hours	25,000	-	25,000
SSSC	GPS telematics	Install GPS telematics in various rolling stock (approx. 80 vehicles).	14,100	-	14,100
SSSC	Install roof snow guards	Install additional snow guards on shop roof	2,550	2,550	5,100
SSSC	Two post Vehicle lift	Install two post vehicle lift in mechanic shop	6,800	-	6,800
SSSC	Vehicle/Equip replacement program	Two Athletic field strippers #414 & #690	20,500	-	20,500
SSSC	Vehicle/Equip replacement program	Snow cabs for existing out front mowers	21,010	-	21,010
SSSC	Vehicle/Equip replacement program	Athletics truck #112 (Recreation)	21,250	-	21,250
SSSC	Vehicle/Equip replacement program	Turf 60" out-front mower #421	24,500	-	24,500
SSSC	Vehicle/Equip replacement program	66 passenger School Bus (recreation) (used)	25,000	-	25,000
SSSC	Vehicle/Equip replacement program	Park Ranger 1/2 ton truck #122	27,700	-	27,700
SSSC	Vehicle/Equip replacement program	Forestry 1 ton truck #239	32,150	-	32,150
SSSC	Vehicle/Equip replacement program	Two Kawasaki Mule Utility Carts #457 & #464	32,600	-	32,600
SSSC	Vehicle/Equip replacement program	Athletic 1 ton truck #245	38,990	-	38,990
SSSC	Vehicle/Equip replacement program	Forestry water truck #340	42,250	-	42,250
SSSC	Vehicle/Equip replacement program	Pool stake bed truck #332 (used)	43,250	-	43,250
SSSC	Vehicle/Equip replacement program	Construction dump truck #338 (Used)	70,000	-	70,000
Various	Aloha POS System update	PCI compliance required POS update. Hardware, software and programming across all facilities	51,755	-	51,755
Various	Annual Computer/Tablet Replacement	Annual Replacement of older items in the IT fleet	75,000	-	75,000
Various	Annual Parking Lot and Trail Repair	Repairs and replaces aging asphalt and seal coats with new paint. (FSC, SSSC, LTGT)	175,000	-	175,000
Various	Contingency, kitchen refrigeration and cooking equipment	Fund for replacement, as needed, across hospitality facilities, of aging kitchen refrigeration and cooking equipment	30,000	-	30,000
Various 5 Locations	Drinking Fountain Replacement	Replace oldest fountains that are rusted and require regular Maintenance	15,000	-	15,000

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Facility	Project	Explanation	District Amount	Partner Match	Total
Various 6 Locations	Central Control Upgrades	Continuation of multi year program to upgrade irrigation controllers	40,000	-	40,000
Writers Vista	Fence Replacement	Replace the rail fencing along Mineral Drive with a two rail ranch rail fence.	25,600	-	25,600
WSSC	Trench for new line at Willow Spring Service Center	Copper to Willow Spring Service center is too degraded to add additional phone/fax lines or upgrade data lines. This could possibly be done for less with in house crews or partially with in house crews if they are available. (Would not be needed if the internet upgrade is funded)	10,000	-	10,000
WSSC	Vehicle/Equip replacement program	Grapple Dump Trailer - Forestry	37,000	-	37,000
2014 Two-Mill Total			4,577,599	155,150	4,732,749
General Fund Projects:					
Various	Matching Gifts	Funds for Matching Gifts projects	15,000	15,000	30,000
General Fund Total			15,000	15,000	30,000
Total Capital Projects			\$ 7,107,496	\$ 2,295,150	\$ 9,402,646



South Suburban
PARKS AND RECREATION